





# **Enterprise Safety Accomplishments**



**RACI** 



**SMS Roadmap** 



Safety Training - 176 classes Verbal SWAT - 788 attendees



3rd Annual
Safety Stand Down
Sprains, Strains and Automobiles.



External Agency Inspection
Procedure approved by Joint Labor
and LPAT



Reasonable Suspicion Procedure approved by Joint Labor

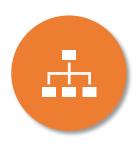


Ergonomic Assessments -102



Soft Tissue Injury Program











**RESPONSIBLE** 

**ACCOUNTABLE** 

**CONSULTED** 

**INFORMED** 

### RACI GROUPS



**Executive Leadership:** TPU Executive Leadership Team (Director & Superintendents)

**Enterprise Safety:** Enterprise-wide Tacoma Safety

Division Leadership: Division Senior Leadership Team (Division and Section Managers)

Division Safety: Safety professional within each division

Functional Business Partners: Legal, Labor Unions, Finance, HR, Emergency Management as applicable

All: All groups shown above

# **RACI Examples**



SMS	SMS	SMS	R	A	C	(Informed)
Pillars	Activities	Tasks	(Responsible)	(Accountable)	(Consulted)	
Safety Promotion	Training Completion	Training: Ensure employees complete initial and regular refresher training sessions to maintain safety awareness and knowledge.	Division Leadership	Executive Leadership	Enterprise Safety & Division Safety	All

SMS	SMS	SMS	R	A	C	(Informed)
Pillars	Activities	Tasks	(Responsible)	(Accountable)	(Consulted)	
Safety Policy and Objectives	Policy Developmen t and Oversight	Safety Policies and Standards: Develop and establish enterprise-wide safety policies, procedures, and standards.	Enterprise Safety	Executive Leadership	Division Safety Functional Business Partners	All



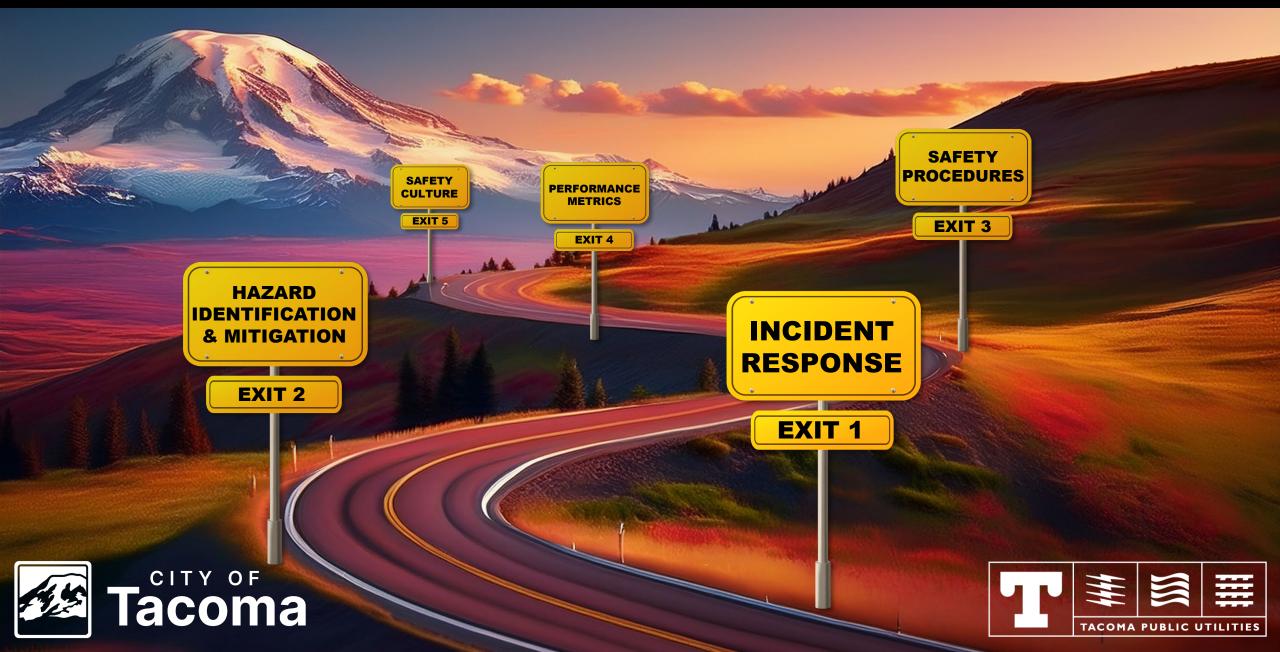


# Safety Management System

A systemic approach to managing safety risks in operations

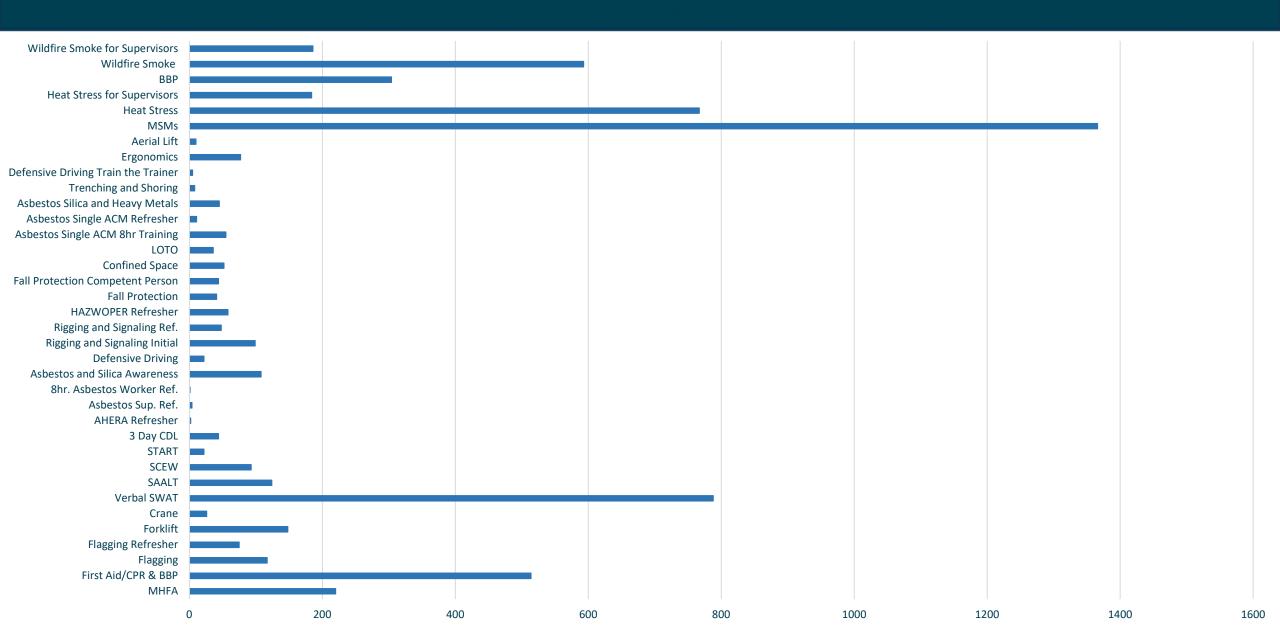
- Safety Policy and Objectives
- Safety Promotion
- Risk Management
- Safety Assurance

# Safety Management System Road Map



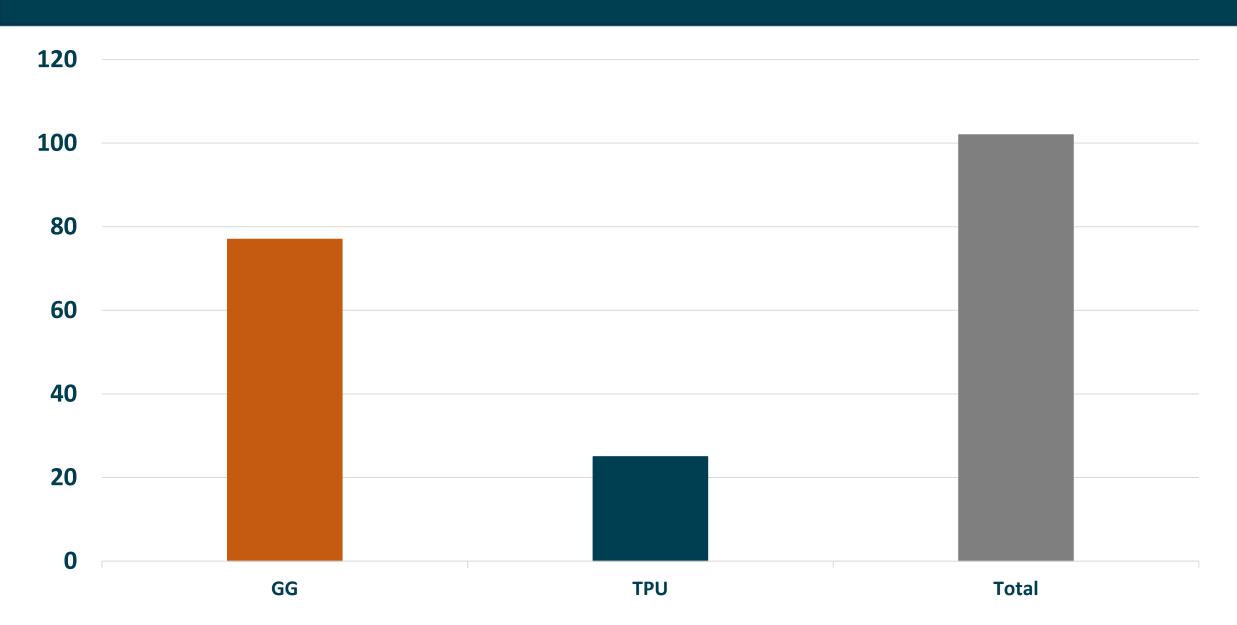
### Safety Trainings in 2024

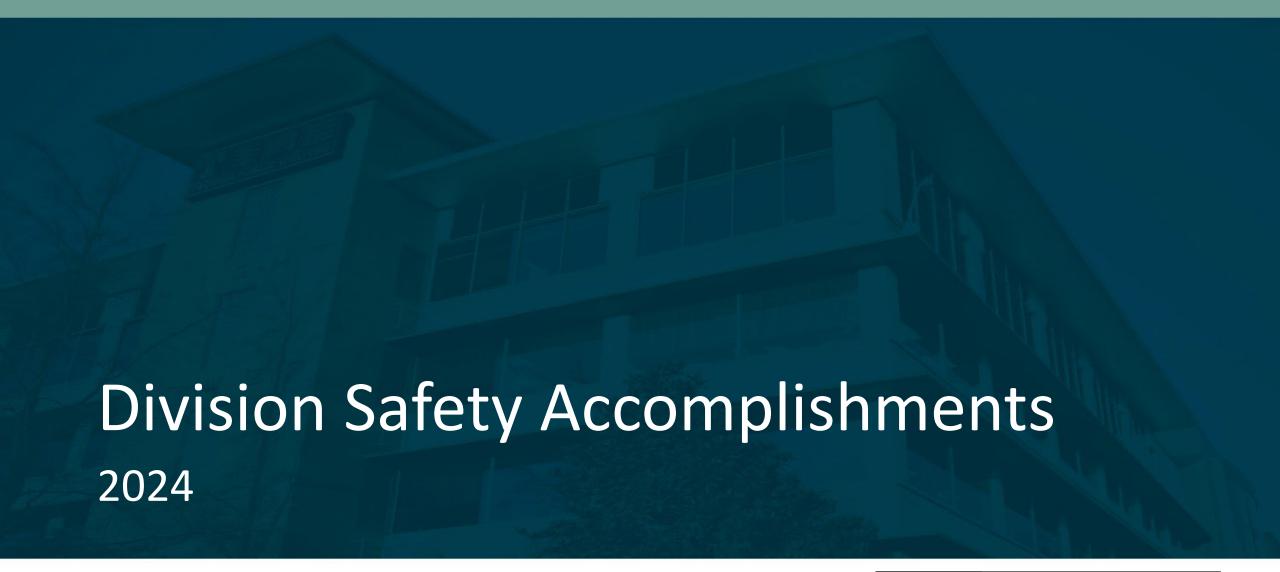




## Ergonomic Evaluations in 2024















APPA Platinum Safety Award



3<sup>rd</sup> Annual Safety Excellence Recognition Event



Power Safety One Pager



Increased Incident and Injury Reporting







Safety Tailgate Dashboard



Classification Job Analysis



Tacoma Fire Trench Rescue/ Recovery



Swift Water Safety Standard Operating Procedure



Safety Manager invited to Governors Board



Trench and Excavation shielding / shoring audit







2024 Jake Award (Pending)



Incident Awareness
Announcements



Blame vs. Accountability



2023: 3.14 = 3 Injuries

2024: 2.14 = 2 Injuries







Reduce Recordable Injuries by 24%



Developed Safety Compliance Action Tracker



Developed and Implemented an electronic Lockout /
Tagout Permitting System



Mitigated High Risk Hazards

- Fall Protection
- Trailer Hose Connection
- Pesticide Sprayer



Developed Spring Assisted Ergo Friendly Tool to Remove Manhole Covers for Transmission



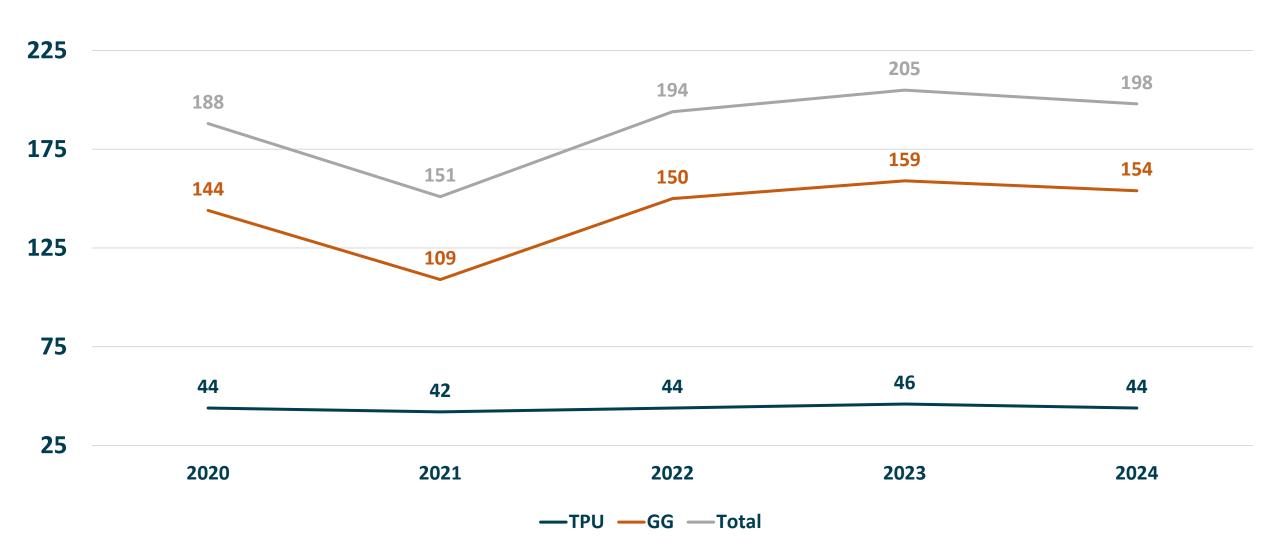
Implemented a Safety Coordinator Position





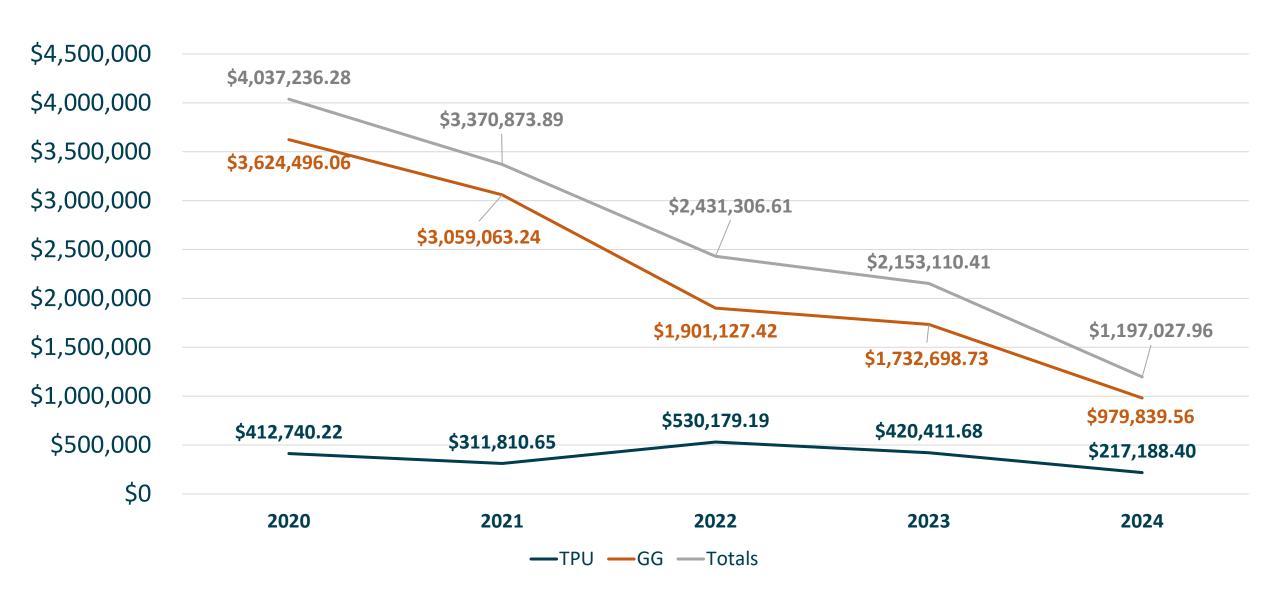
### Number of OJI's





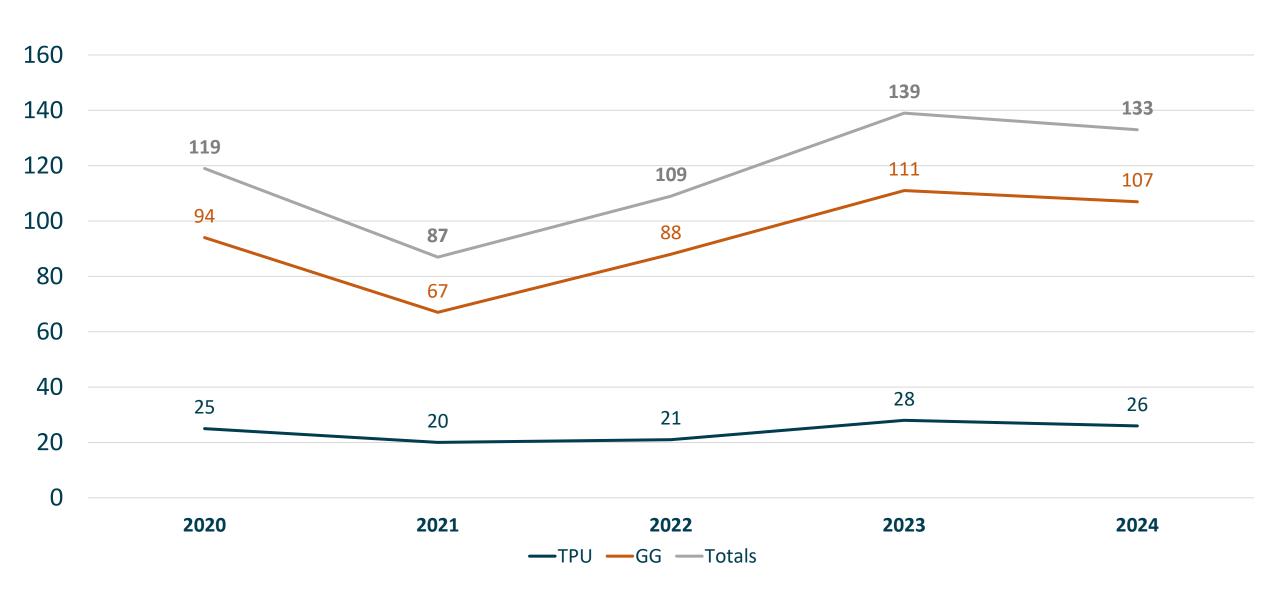
### **Cost of OJI Claims**





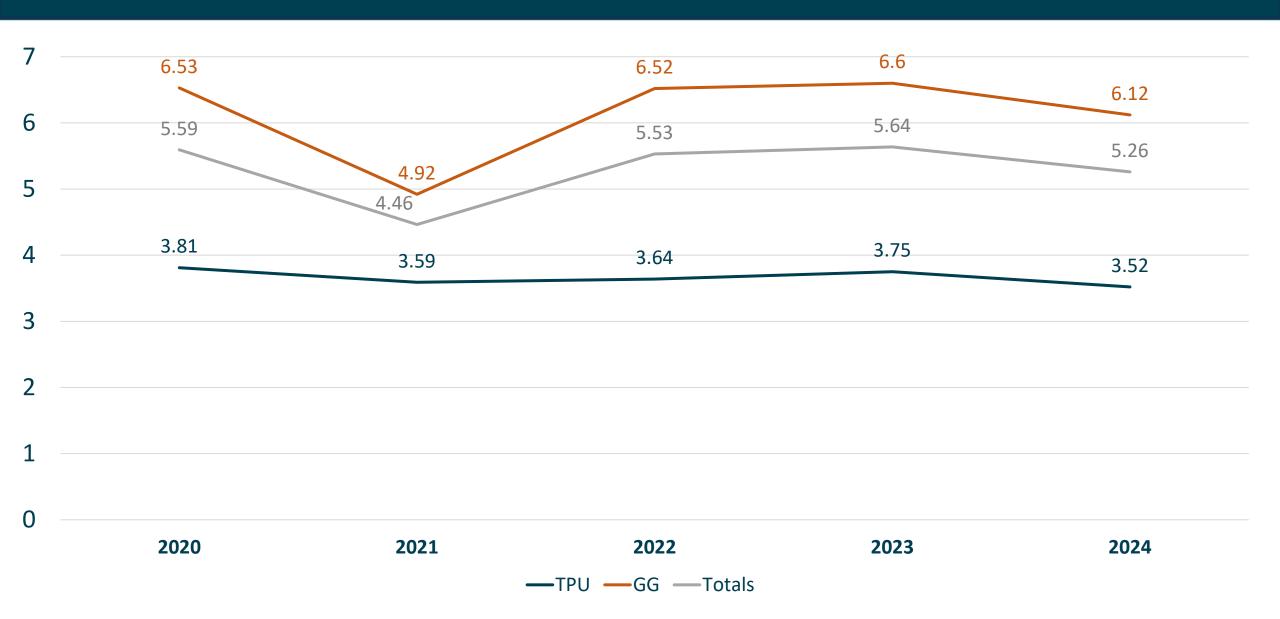
### Number of DART Injuries





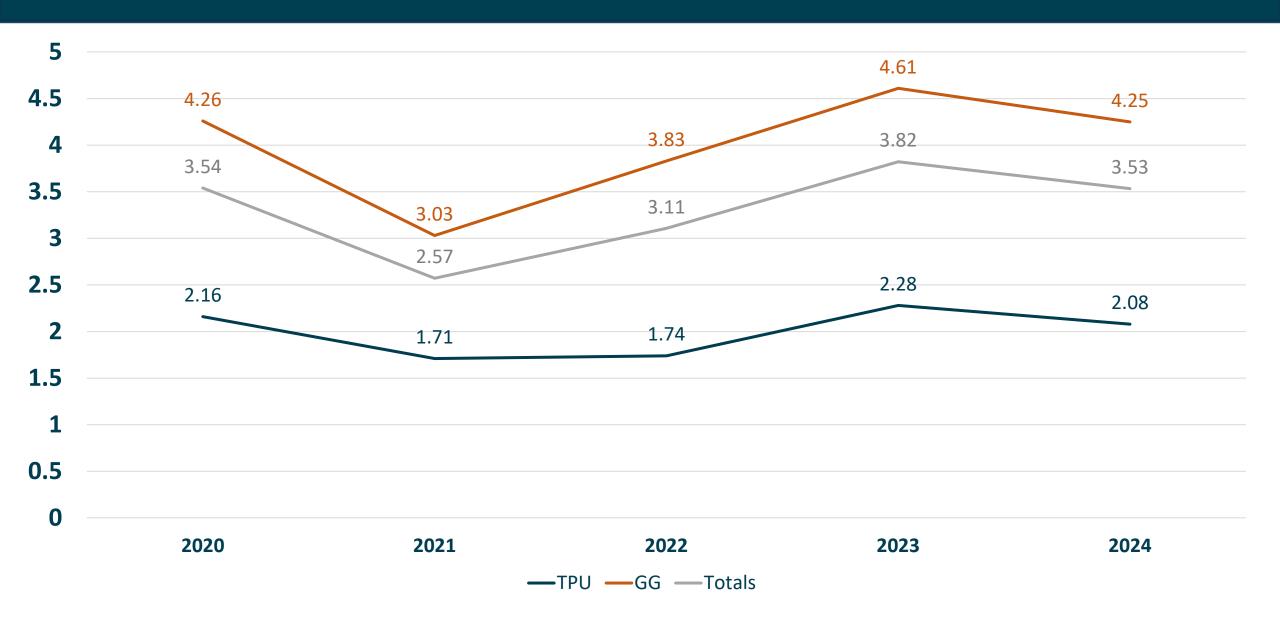
### Total Recordable Incident Rates (TRIR)

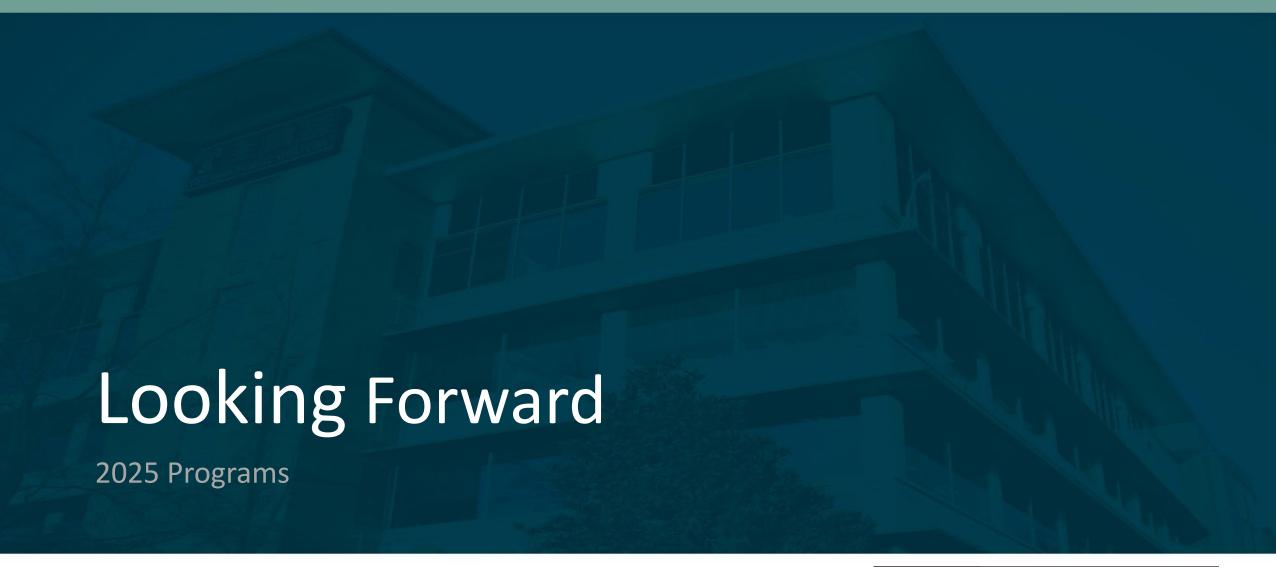




### **Dart Rates**









# 2025 Programs





SOFT TISSUE INJURY PROGRAM



PROCESS IMPROVEMENT REVIEW



SHAREPOINT SITE REDESIGN



RETURN TO WORK TRAINING

# Soft Tissue Injury Program



#### Need

- Soft tissue injuries account for 65% of the injuries city-wide.
- There have been 432 lifechanging injuries since 2020
- Soft tissue injuries are expensive, costing the taxpayers \$4,363,491.63.
- The cost to employees goes beyond the financial as these types of injuries can permanently diminish their quality of life

#### **Impact**

- ✓ Employees
- √ The Community
- √ The Productivity
- √ The Investment

### Process Improvement Review



#### Need

- Proactively analyze workplace incidents to identify root causes.
- Learning from past incidents can enhance safety protocols, improve employee training, strengthen hazard mitigation, and reduce injuries.
- This will foster a more supportive environment where employees understand that Safety is a core value of the City of Tacoma.

#### **Impact**

- ✓ Improved Workplace Safety and Injury Reduction
- ✓ Enhanced Employee Engagement and Safety Culture
- ✓ Identify Root Causes to Prevent Reoccurrence
- ✓ Increased Regulator Compliance and Reduced Liability
- ✓ Cost Reduction

